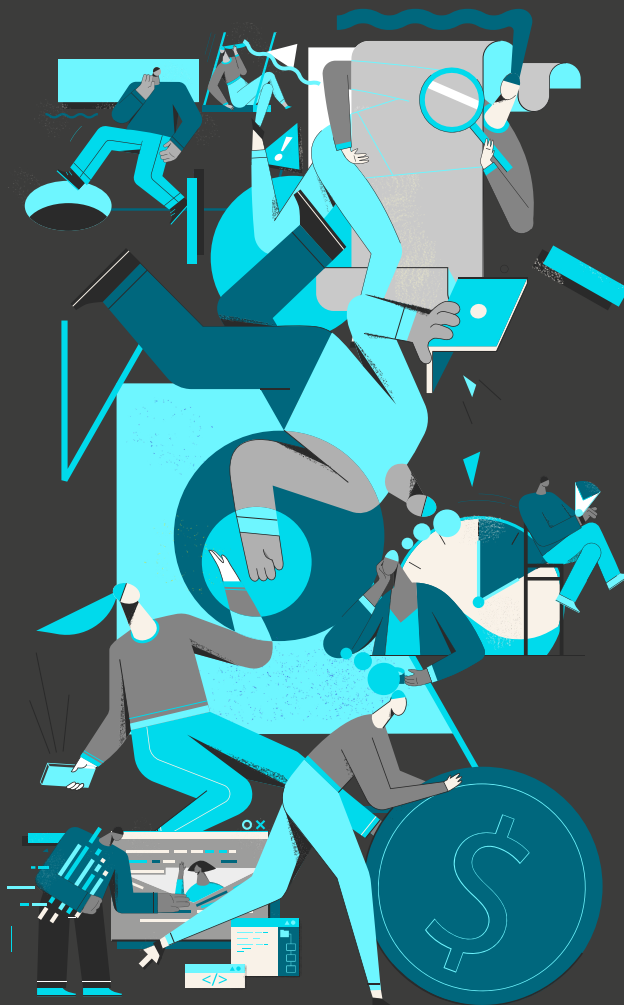

ANNUAL REPORT

2022



WHAT IS IMCO?

The Mexican Institute for Competitiveness (IMCO) is a non-profit, non-partisan research centre whose objective is to enrich, with evidence and analysis of high technical rigour, the debate on public policy and decision-making, so we can move ahead towards a more inclusive, prosperous, and fair Mexico.

Our institution envisions the transformation of Mexico through data, technical arguments and new technologies.

IMCO VALUES

- Defend principles and not interests.
- Seek the best economic policies for inclusive development.
- Generate ideas that aim to become public policy recommendations that mind the fundamental rights of individuals.
- Cultivate effective communications as a vocation.
- Strengthen the rule of law and economic freedom as the grounds for prosperity.
- Invest in the development of individuals.

OUR TEAM

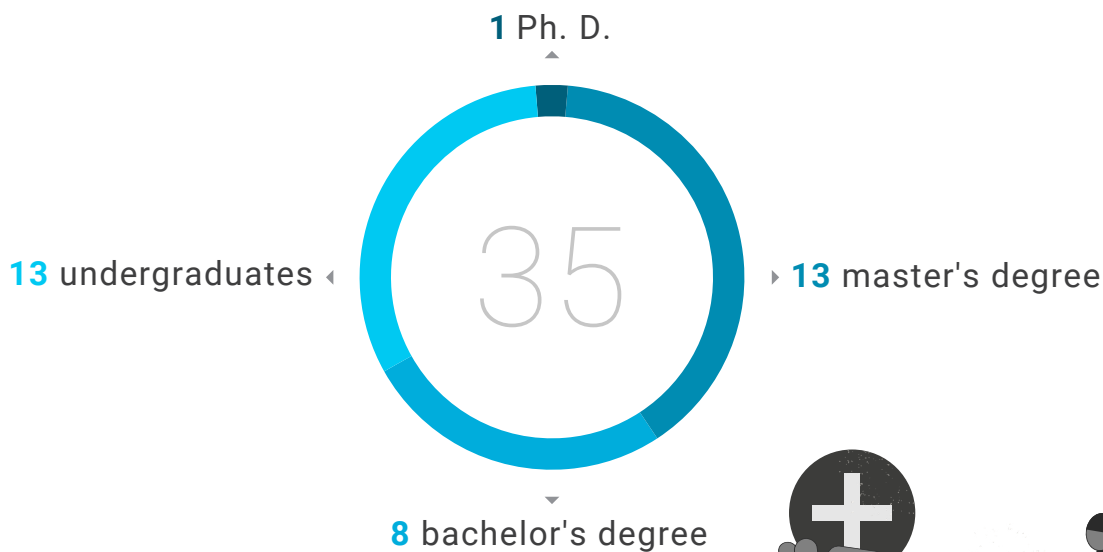
IMCO active staff: 35



Average age: 32 y.o.

Average seniority: 3.5 y.o.

Academic credentials:



ALL CRITICISMS WITH A PROPOSAL, ANY PROPOSAL WITH FOUNDATIONS



02.

IMCO VS. WORLD THINK-TANKS



IMCO VS. WORLD THINK-TANKS

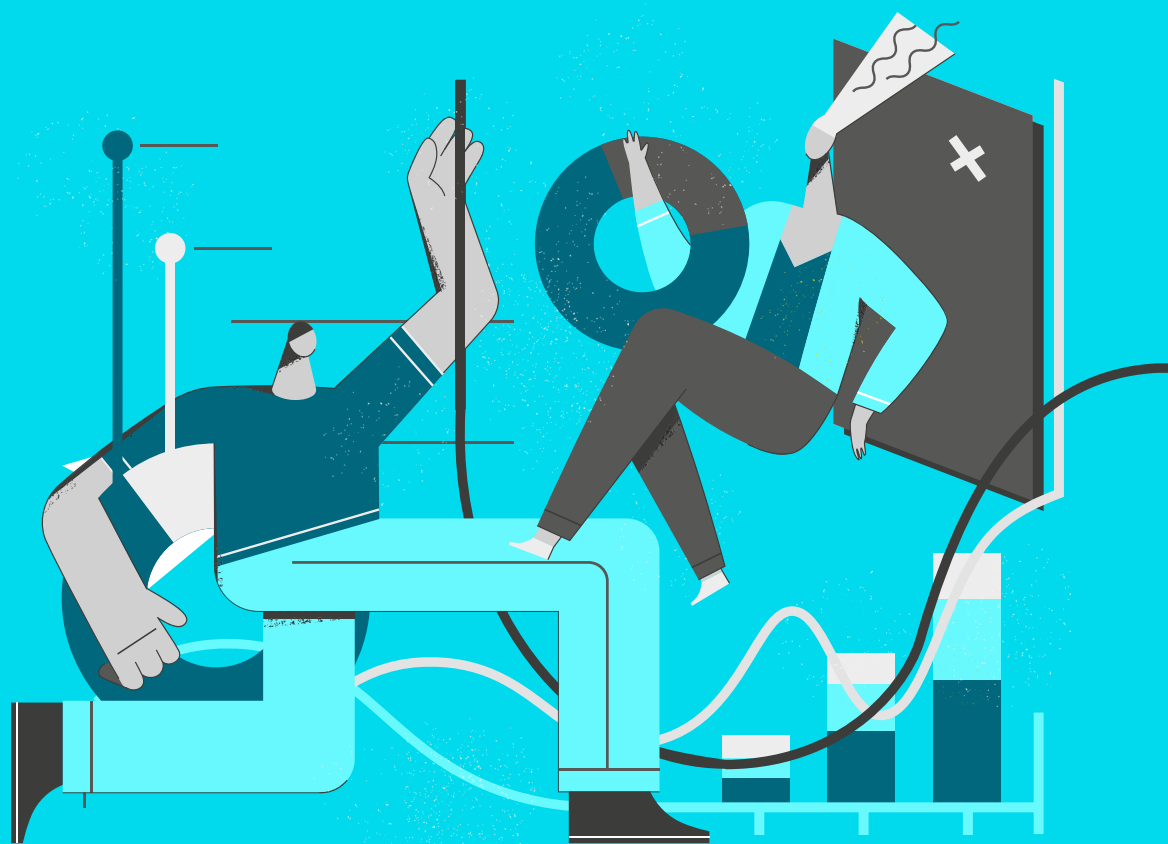
CATEGORY	IMCO 2022	NORTH AMERICA	LATIN AMERICA AND THE CARIBBEAN (INCLUDING MEXICO)	GLOBAL
Staff (average)	35	20	18	19
Female staff (average)	69%	28%	35%	53%
Publications (average)	98	37	21	20

AVERAGE FOLLOWERS PER SOCIAL NETWORK	IMCO 2022	NORTH AMERICA	LATIN AMERICA AND THE CARIBBEAN (INCLUDING MEXICO)	GLOBAL
Facebook	132,419	6,725	8,268	4,784
Twitter	139,867	9,369	4,415	3,785
LinkedIn	9,544	3,589	1,132	2,273
Instagram	5,832	1,793	3,775	1,953
YouTube	3,140	704	500	405

Source: Think tank state of the sector 2022.

03.

MAJOR PROJECTS AND THEIR IMPACT ON THE PUBLIC AGENDA



With the support of its donors, in 2022 the efforts of IMCO produced:

98 PROJECTS:

 **23% increase**

 **12**
STRATEGIC PROJECTS

 **17**
RESEARCH PAPERS

 **69**
SPECIAL ANALYSES

Plus **12** webinars and **2** training workshops.

SUSTAINABLE ECONOMY



SUSTAINABLE ECONOMY

ECONOMY AND COMPETITIVENESS

OBJECTIVE:

To provide useful evidence for the design, monitoring and follow-up of public policies focused on competitiveness. IMCO studies the economic impact of public policies and their effects on talent and investment. The organization also makes proposals that seek inclusive and sustainable development.

MAJOR PROJECTS:

1. **State Competitiveness Index.** This Index measures the long- and short-term of Mexico's 32 states through 72 indicators grouped into ten subcategories. These evaluate the different circumstances which foster or impede growth and development in each of the states.
2. **Urban Competitiveness Index.** This index measures the performance and obstacles of the major cities in Mexico. The study assesses 66 cities utilizing 69 indicators grouped into ten sub-indices.
3. **Inflation by deciles.** This study, the first of its kind in Mexico, demonstrates how increasing prices disproportionately affect lower-income households. It uses household data combined with data on inflation produced by INEGI.
4. **Analysis of the impact of high inflation on the purchasing power and expenditures of households of different income levels.** This analysis emphasizes the importance of competition and the autonomy of the Bank of Mexico and the Federal Commission on Economic Competition for price stability.
5. **Analysis of the recovery of the economy through sectors.** This project received much attention, particularly because it found an uneven recovery across sectors.

IMPACT ON ISSUES AT HAND:

1. **The Competitiveness Indices influenced key players in the country's development,** namely, the Ministry of Economy and the governors of Jalisco, Durango, Zacatecas, Aguascalientes, Yucatán, Baja California and Mexico City.
2. **IMCO signed a collaboration agreement with the Mexican Association of Economic Development Ministries (Spanish acronym AMSDE).** Through this agreement, it will provide 32 states with technical support for productivity and economic competitiveness.
3. **The analysis of inflation by deciles was recognised as good practice** by the Advisory Council of INEGI Users.
4. **IMCO participated in several meetings in the Senate of the country,** including the forum "Two years of USMCA: challenges and opportunities". The forum discussed progress and opportunities for the treaty's implementation.

SUSTAINABLE ECONOMY

ECONOMY AND COMPETITIVENESS

PIECES ON THE TOPIC:



May 10

Inflation affects lowest-income households most

<https://imco.org.mx/la-inflacion-afecta-mas-a-las-familias-que-menos-tienen/>

May 17

State Competitiveness Index 2022<https://imco.org.mx/indice-de-competitividad-estatal-2022/>

June 14

Just 4 of 20 economic sectors have recovered

<https://imco.org.mx/de-20-sectores-economicos-solo-4-se-han-recuperado/>

June 30

Inflation affects lower-income households most

<https://imco.org.mx/el-impacto-de-la-inflacion-en-tu-despensa/>

July 7

How inflation impacts your pantry

<https://imco.org.mx/la-inflacion-afecta-mas-a-los-hogares-de-menores-ingresos/>

July 12

Sustainable Cities Index 2021

<https://imco.org.mx/indice-de-ciudades-sostenibles-2021-2/>

August 9

July 2022 inflation

<https://imco.org.mx/inflacion-julio-de-2022/>

September 14

International Competitiveness Index 2022<https://imco.org.mx/indice-de-competitividad-internacional-2022/>

September 29

Regulations on the use of cloud computing by the financial sector

<https://imco.org.mx/regulacion-para-el-uso-de-la-nube-en-el-sector-financiero/>

October 11

Another plan to curb food inflation

<https://imco.org.mx/otro-plan-para-contener-la-inflacion-en-los-alimentos/>

December 12

Urban Competitiveness Index 2022<https://imco.org.mx/indice-competitividad-urbana-2022/>

SUSTAINABLE ECONOMY

ENERGY AND ENVIRONMENT

OBJECTIVE:

To analyze Mexico's energy markets —mainly electricity, oil and natural gas— from the standpoints of regulation, investment needs, economic impact and impact on climate change. Our Energy and Environment team is developing proposals on how the energy sector may improve the country's competitiveness. With these proposals, the team seeks to influence public debate through data, evidence, and specific public policies.

MAJOR PROJECTS:

1. **The Energy Mexico Needs.** A study containing proposals for a comprehensive energy policy that aids the country in successfully transitioning from a sector anchored in hydrocarbons to one that fosters renewable energy markets that create jobs, accelerate the energy transition, and attract industries with high value added and benefit Mexican consumers.
2. **Pemex/CFE in sight.** IMCO uses the quarterly reports of these State companies to monitor their operational and financial situation and summarize their main indicators.
3. **Electricity self-supply in data.** This publication presents the historical, legal and technical context for electric-power self-supply permits and their possible future.
4. **Natural gas storage for energy security.** Analysis of natural gas storage in Mexico compared to other countries in North America and Europe. It includes technological options available to the country and the cost estimates for developing and operating facilities.
5. **Natural gas for the energy transition and competitiveness of Mexico.** Diagnosis of the natural gas markets in Mexico. It proposes a critical route to strengthen the country's energy security through greater access to natural gas.

IMPACT ON ISSUES AT HAND:

1. **IMCO participated in two open parliament forums.** In these events, the organization presented the monetary costs and environmental consequences of the proposed constitutional reform on energy.

SUSTAINABLE ECONOMY

ENERGY AND ENVIRONMENT

PIECES ON THE TOPIC:



January 19

Mexico needs a CFE with healthy finances

<https://imco.org.mx/mexico-necesita-una-cfe-con-finanzas-sanas-la-iniciativa-de-reforma-energetica-las-debilitaria/>


January 20

What are the next steps in the energy reform initiative?
Deciphering the challenges

<https://www.youtube.com/watch?v=sz5bo6Vz2Us&t=76s>


January 31

Betting on electricity transmission will strengthen CFE

<https://imco.org.mx/apostar-por-la-transmision-electrica-es-fortalecer-a-la-cfe/>


February 8

Energy, competitiveness and USMCA
<https://imco.org.mx/energia-competitividad-y-el-t-mec/>


February 10

Open parliament | Energy and the environment

<https://imco.org.mx/energia-y-medio-ambiente/>


February 18

Chatham House | Energy markets on the road to 2024, what's next?



February 28

Pemex Financial Statements 2021

<https://imco.org.mx/estados-financieros-2021-de-pemex-y-cfe/>


March 23

Incentives for special taxes on fuels would cause losses to
public finance

<https://imco.org.mx/estimulos-al-ieps-de-combustibles-causarian-perdidas-a-las-finanzas-publicas/>


April 5

Energy monitor | In-person workshop for media and industry leaders
<https://imco.org.mx/monitor-de-energia/>

SUSTAINABLE ECONOMY

ENERGY AND ENVIRONMENT

April 7**Mexico's Supreme Court rules against competitiveness and the environment**<https://imco.org.mx/la-scn-resolvio-en-contra-de-la-competitividad-y-el-medio-ambiente-de-mexico/>**May 3****Pemex financial statements: First quarter of 2022**<https://imco.org.mx/estados-financieros-de-pemex-al-primer-trimestre-de-2022/>**May 5****The debate on self-supply must stand on data and evidence**<https://imco.org.mx/el-debate-sobre-el-autoabasto-debe-basarse-en-datos-y-evidencia/>**June 3****Prodesen reflects a Mexican State not committed to the environment**<https://imco.org.mx/prodesen-refleja-una-falta-de-compromiso-del-estado-mexicano-con-el-medio-ambiente/>**June 17****Sener seeks to limit competition in natural gas supply**<https://imco.org.mx/la-sener-busca-limitar-la-competencia-en-el-suministro-de-gas-natural/>**June 29****Dos Bocas refinery**<https://imco.org.mx/refineria-de-dos-bocas/>**July 8****The presidents of Mexico and the United States must address the energy and climate change agenda at the Washington meeting**<https://imco.org.mx/los-presidentes-de-mexico-y-estados-unidos-deben-abordar-la-agenda-de-energia-y-cambio-climatico-en-la-reunion-de-washington/>**July 20****The United States requests consultations to discuss Mexico's energy policy in the context of USMCA**<https://imco.org.mx/estados-unidos-solicita-consultas-con-mexico-para-dialogar-sobre-su-politica-energetica-en-el-marco-del-t-mec/>

SUSTAINABLE ECONOMY

ENERGY AND ENVIRONMENT

July 29

Pemex in sight: Financial and operating results of Petróleos Mexicanos in the second quarter of 2022

<https://imco.org.mx/pemex-en-la-mira-analisis-de-los-resultados-financieros-y-operativos-de-petroleos-mexicanos-al-segundo-trimestre-de-2022/>

August 1

CFE financial results in the second quarter of 2022

<https://imco.org.mx/resultados-financieros-de-la-cfe-al-segundo-trimestre-de-2022/>

September 6

The Energy Mexico needs

<https://imco.org.mx/la-energia-que-queremos-2/>

October 6

Costs of fuel tax incentives

<https://imco.org.mx/costos-de-los-estimulos-fiscales-a-los-combustibles/>

October 10

Pemex in sight: Third quarter of 2022

<https://imco.org.mx/pemex-en-la-mira-al-tercer-trimestre-de-2022/>

November 1

CFE in sight: Third quarter of 2022

<https://imco.org.mx/cfe-en-la-mira-al-tercer-trimestre-de-2022/>

November 18

Mexico announces deeper commitment with climate at COP27

<https://imco.org.mx/mexico-anuncia-el-incremento-de-sus-compromisos-climaticos-en-la-cop-27/>

November 29

Mexico needs natural gas storage capacity

<https://imco.org.mx/mexico-necesita-almacenamiento-de-gas-natural/>

SUSTAINABLE ECONOMY

FOREIGN TRADE

OBJECTIVE:

To analyse variables that determine the degree to which Mexico profits from its trade relationships with other countries. Using domestic and regional economic figures, our Foreign Trade team concentrates on elements that reflect structural elements and results of trade relationships. The team monitors USMCA and compliance with its provisions. It follows any disputes that may arise and impulses trade as a key activity and necessity for economic growth and the Mexican people.

MAJOR PROJECTS:

1. **Analysis of trade measures implemented by the Federal Government** in the current high-inflation context.
2. **Publications that analyse where the USMCA stands two years after coming into existence.**
3. **"A Competitive Mexico in USMCA"**, a campaign that argues for trade with North America. As part of this campaign, IMCO analysed the situation of USMCA in the context of the consultation process about certain measures by Mexico that may fall in breach of its obligations on energy issues.
4. **Analysis of policies and decisions taken by the Mexican government and their compliance with the USMCA and other trade obligations.**

IMPACT ON ISSUES AT HAND:

1. **The IMCO analysed the implementation of USMCA.** The analysis generated interest from key actors in the Senate of the Republic, with whom IMCO held a meeting to evaluate the possibility of creating a special monitoring group in the Senate. Besides, IMCO held meetings with the Undersecretary for North America of the US Department of State. The organization also met with representatives of the Embassy of Canada.
2. **IMCO participated in the forum "Two years of the USMCA: Challenges and opportunities"** organized by the Mexican Senate.

SUSTAINABLE ECONOMY

FOREIGN TRADE

PIECES ON THE TOPIC:

- January 6**

Dispute resolution panel on rules of origin for the motor-vehicle sector

<https://imco.org.mx/panel-de-solucion-de-controversias-respecto-a-las-reglas-de-origen-del-sector-automotriz/>
- January 28**

Negative trade balance in 2021

<https://imco.org.mx/la-balanza-comercial-resulta-negativa-en-2021/>
- February 15**

International trade recovered dynamism during 2021

<https://imco.org.mx/el-comercio-internacional-recobro-dinamismo-durante-2021/>
- March 3**

The Mexican economy in sight

<https://imco.org.mx/la-economia-mexicana-en-la-mira/>
- March 24**

Early disclosure of Bank of Mexico decisions on monetary policy violates autonomy and damages trust in the institution

<https://imco.org.mx/divulgacion-anticipada-de-la-decision-de-politica-monetaria-del-banco-de-mexico-vulnera-autonomia-y-lastima-la-confianza-en-la-institucion/>
- May 20**

Eliminating tariffs on imports of commodities may be limited in scope

<https://imco.org.mx/la-eliminacion-de-aranceles-a-la-importacion-de-productos-basicos-podria-tener-un-alcance-limitado/>
- June 14**

Recovery by sectors

<https://imco.org.mx/de-20-sectores-economicos-solo-4-se-han-recuperado/>
- July 1**

Two years of USMCA

<http://bit.ly/3RAwWP1>
- August 31**

GDP and its external drive

<https://t.co/uRZkIOe2KZ>
- October 7**

Inflation and APECIC

<http://bit.ly/3l9xm2w>
- November 16**

Europe and Bajío region: a relationship with potential

<https://imco.org.mx/europa-y-el-bajio-mexicano/>

SUSTAINABLE ECONOMY

LABOR MARKET

OBJECTIVE:

To monitor employment, unemployment and workforce participation variables in the country in order to contribute to the analysis of the labor market and offer accessible information on its pending issues. Our Labor Market team monitors job quality and quantity, including informality, income, access to social security, market conditions and more.

MAJOR PROJECTS:

1. **Analysis and review of job creation figures.** IMCO emphasises the insufficiency of the labor market (a surplus of underemployment and available workforce) and its impact on the country's competitiveness in a context of stagnation, high inflation and low investment levels.
2. **Analysis of the quality of employment in Mexico.** IMCO strives to go beyond job creation figures and delve deeper into the quality of jobs available in the economy and the benefits they provide to workers. IMCO evaluates income, informality and access to social security and their impact on Mexico's competitiveness.

IMPACT ON ISSUES AT HAND:

1. By request of a number of Economic Development Ministries, **AMSDE solicited IMCO's technical assistance on inflation and public policies to mitigate its effects.**
2. During an event on the advantages of the formal economy for the country, **the president of the Confederation of National Chambers of Commerce, Services and Tourism** (Concanaco-Servytur) cited data from IMCO on formality in the labour market.
3. To highlight that is State ranks eighth nationwide on the creation of formal jobs, **the governor of Coahuila quoted data from IMCO.**

SUSTAINABLE ECONOMY

LABOR MARKET

PIECES ON THE TOPIC:

- January 10**

Formal employment registered before IMSS in 2021

<https://imco.org.mx/el-empleo-formal-registrado-en-el-imss-al-cierre-del-2021/>
- February 25**

Informal and insufficient jobs limit the labor market in 2021

<https://imco.org.mx/informalidad-e-insuficiencia-de-empleo-limitan-el-mercado-laboral-en-2021/>
- April 26**

Unprepared youth are more vulnerable in the labour market

<https://imco.org.mx/los-jovenes-sin-preparacion-son-mas-vulnerables-en-el-mercado-laboral/>
- April 29**

Two years after the pandemic, the working hours of self-employed persons in informality increases

<https://imco.org.mx/empleo-informal-en-hogares-y-de-trabajadores-por-cuenta-propia-aumenta-a-dos-anos-de-la-pandemia/>
- May 24**

The potential of the untapped Mexican labor market

<https://imco.org.mx/el-desempeno-del-mercado-laboral-mexicano-potencial-sin-aprovechar/>
- July 29**

Inflation hits employment

<https://imco.org.mx/el-empleo-se-ve-afectado-por-la-inflacion/>
- August 11**

Education and work for young people: a panoramic view

<https://imco.org.mx/el-panorama-educativo-y-laboral-de-los-jovenes-en-mexico/>
- August 22**

Conditions to increase female participation in the labour market are missing

<https://imco.org.mx/faltan-condiciones-para-incrementar-la-participacion-femenina-en-el-mercado-laboral/>
- September 27**

More holidays improve working conditions in the country

<https://imco.org.mx/aumentar-los-dias-de-descanso-mejora-las-condiciones-laborales-en-el-pais/>

INCLUSIVE SOCIETY



INCLUSIVE SOCIETY

WOMEN IN THE ECONOMY

OBJECTIVE:

To delve into the challenges women face to enter, stay and grow in the Mexican labour market. From a gender perspective, IMCO seeks to nurture the discussion on the contributions of women to the economy and to identify possible solutions.

MAJOR PROJECTS:

1. **States under the gender microscope.** IMCO generated a unique measurement to measure the conditions women face along the different stages of their professional careers. The measurement, applied in the 32 States of Mexico, is based on 18 indicators divided into three pillars.
2. **Women in business 2022.** In partnership with IPADE Center for Research on Women in Senior Management (CIMAD), IMCO measured the inclusion of women in work, from blue-collar jobs to the board of directors. The analysis included companies listed on the Mexican stock exchange.
3. **Women in ministries of State.** Analysis by position and income of more than 158,000 people working in the Mexican ministries. The methodology was developed by IMCO.

IMPACTS ON THE ISSUE:

1. **Talks with authorities.** Through its research, IMCO opened communications channels with the Ministry of Economy, the Superior Audit Office of the Federation, Inmujeres and IMSS, all federal agencies. It is now also talking with Mexico City's ministries of Labor, Economic Development, Women and Administration and Finance.
2. **Impact on legislative proposals.** Four law initiatives quoted IMCO in the preamble before they were discussed. At the federal level, the Senate seeks to introduce paternity leave into the Federal Labor Act. At the local level, law initiatives on gender equity issues were presented in Baja California, Oaxaca and Veracruz.
3. **Weekly column in La Lista News.** The column, which has appeared 49 times since January 2022, vents gender and inclusion issues. In 2022, one week after each piece was published La Lista page received 58,997 visits and 7,943 readers went to IMCO page.
4. **The OECD quoted IMCO study “#WomenInTheEconomy: the economic benefits of adding more women workers”** in its report on Mexico, which analyses the impact of the pandemic on the economy and the challenges facing the country.

INCLUSIVE SOCIETY

WOMEN IN THE ECONOMY

PIECES ON THE TOPIC:

**February 1****In Mexico, only 3 out of 10 STEM professionals are women**<https://imco.org.mx/en-mexico-solo-3-de-cada-10-profesionistas-stem-son-mujeres/>**February 1****What are STEM careers and why are they relevant to women's future careers?**<https://www.youtube.com/watch?v=qqrjD5g0Cwg>**March 1****Optimal working conditions for women absent in 30 states**<https://imco.org.mx/30-estados-reprueban-en-ofrecer-condiciones-laborales-optimas-para-las-mujeres/>**March 2****Eliminating the full-time school program reinforces inequality**<https://imco.org.mx/eliminar-el-programa-de-escuelas-de-tiempo-completo-refuerza-la-desigualdad/>**March 8****Data under the gender microscope**<https://imco.org.mx/datos-conlupadegenero/>**May 4****Ten actions for gender equality in the labour market**<https://imco.org.mx/10-acciones-para-la-equidad-de-genero-en-el-mercado-laboral/>**May 9****X-ray of working mothers in the economy**<https://imco.org.mx/radiografia-de-las-madres-en-la-economia/>**June 16****Paternity leave: greater gender equality**<https://imco.org.mx/licencias-de-paternidad-mayor-equidad-de-genero/>

INCLUSIVE SOCIETY

WOMEN IN THE ECONOMY

July 12

Mexico advances three positions in the WEF global gender gap index

<https://imco.org.mx/mexico-avanza-tres-posiciones-en-el-indice-global-de-brecha-de-genero-del-wef/>

06 September

Gender-based violence limits the participation of Mexican women in the labor market

<https://imco.org.mx/la-violencia-de-genero-limita-la-participacion-de-las-mexicanas-en-el-mercado-laboral/>

September 21

The participation of women within companies decreases as the hierarchical level increases<https://imco.org.mx/mujeres-en-las-empresas-2022/><https://www.youtube.com/watch?v=6JT23iWiM6E&t=45s>

October 10

Unpaid work, the costs of formality and underfunding prevent women entrepreneurs from growing their business<https://imco.org.mx/el-trabajo-no-remunerado-los-costos-de-la-formalidad-y-la-falta-de-financiamiento-impiden-que-las-mujeres-empresarias-desarrollen-sus-negocios/>

October 24

Gender gaps in State ministries persist

<https://imco.org.mx/las-brechas-de-genero-en-las-secretarias-de-estado-persisten/>

November 8

Gender pay gap

<https://imco.org.mx/brecha-salarial-de-genero/>

November 22

Companies could recruit more women through inclusive policies

<https://imco.org.mx/las-empresas-pueden-sumar-a-mas-mujeres-a-traves-de-politicas-inclusivas/>

December 5

Housework is work

<https://imco.org.mx/las-labores-del-hogar-son-trabajo/>

INCLUSIVE SOCIETY

EDUCATION

OBJECTIVE:

To analyse the education policy in depth, diagnose and propose improvements that increase access to and quality of education, as well as other issues that impact the development of skills of young generations. The education team evaluates and proposes ideas to place education at the core of national policies for development and competitiveness.

MAJOR PROJECTS:

1. **Compara Carreras.** A free online tool for students with up-to-date and reliable information on the careers perspectives of professions from 55 college programs. This tool generates information that does not exist elsewhere.
2. **Is education a priority for Mexico's states?** One year after students returned to classrooms, IMCO systematised the information on actions that address the loss of learning, school dropout, socioemotional care, teacher training and school capacity.
3. **Where are the women scientists?** Study on the gender gaps of women in STEM careers.
4. **Ten actions to achieve gender equality in the labour market.** IMCO recommendations that argue towards the creation of a National Care System, co-responsibility at home and roomier paternity leave.

IMPACTS ON THE ISSUE:

1. **The Commission on Education, Culture, Science and Technology of the San Luis Potosí Congress used data from IMCO research on full-time schools.** The local Congress of Estado de México quoted IMCO analysis to demand extended hours and food services in schools.
2. **IMCO was invited as a member of the Mejoredu Citizen Council,** a non-government association for the continuous improvement of education. IMCO will apply to the process of selecting the organisations that will be part of the Council.

INCLUSIVE SOCIETY

EDUCATION

PIECES ON THE TOPIC:



May 4

Workers with a bachelor's degree earn 78% more and reach better positions than those with high-school only

<https://imco.org.mx/los-trabajadores-con-licenciatura-ganan-78-mas-y-acceden-a-mejores-puestos-que-aquellos-unicamente-con-bachillerato/>
<https://www.youtube.com/watch?v=WyLTEzAnfTI>



July 19

States can implement full-time school programs

<https://imco.org.mx/los-estados-pueden-implementar-por-su-cuenta-el-programa-de-escuelas-de-tiempo-completo-para-reducir-la-desigualdad-educativa/>



August 11

Educations and jobs for young Mexicans: a perspective

<https://imco.org.mx/el-panorama-educativo-y-laboral-de-los-jovenes-en-mexico/>



August 23

The new curriculum without diagnosis or guidelines for teachers

<https://imco.org.mx/el-nuevo-plan-de-estudio-sin-diagnostico-ni-guia-para-las-y-los-docentes/>



August 25

Actions of States to mitigate the impact of the pandemic on education

<https://imco.org.mx/acciones-estatales-educativas-para-mitigar-el-impacto-de-la-pandemia/>



September 13

Money for education in Mexico

<https://imco.org.mx/recursos-para-la-educacion-en-mexico/>



September 14

Extended hours in schools: rules of operation must change right now

<https://imco.org.mx/urge-replantear-y-modificar-las-reglas-de-operacion-de-la-escuela-es-nuestra-para-implementar-jornadas-ampliadas/>



October 13

Career selection deepens inequalities between men and women in the labour market

<https://imco.org.mx/la-seleccion-de-carrera-profesional-profundiza-las-desigualdades-entre-hombres-y-mujeres-en-el-mercado-laboral/>

INSTITUTIONS AND GOVERNANCE



INSTITUTIONS AND GOVERNANCE

ANTI-CORRUPTION

OBJECTIVE:

To reduce corruption risks through efficient, transparent and competitive use of public resources. Our Anti-corruption team contributes to debating the issue and, using data as evidence, provides public policy solutions that apply technological tools.

MAJOR PROJECTS:

1. **Corruption Risk Index (Spanish acronym IRC).** IRC is a timely, effective and accessible tool that monitors the risk of corruption in public purchases made by over 260 federal agencies. The index takes into account competition, transparency, and compliance with the law. IRC works through an online platform that collects, organises and analyses public purchases. The platform stores views, time series and corruption risk indicators in a single electronic portal.
2. **Public procurement.** This study analyses more than 250,000 tenders of public agencies in Mexico's 32 states. It used 2021 data from the National Transparency Platform. It gives a thorough account of restrictions on transparency and access to purchasing information.
3. **Ten pillars of business integrity** and workshops on business integrity.
4. **Conditions of Anti-Corruption Prosecutors in Mexico.** Analysis made collaboration with TOJIL organisation.

IMPACTS ON THE ISSUE:

1. **The Minister of Public Administration and his team acknowledged the Corruption Risk Index (IRC) contributions.** The Ministry said the IRC is a source of information to map corruption risks in federal agencies. Likewise, in a meeting with SHCP, it was stressed that IRC helps to identify risks in public purchases of the Federal Government.
2. The IRC platform was awarded **second place for civil society organisations in the 2022 Transparency Innovation Contest** organised by INAI.
3. **In a public statement, INAI declared it will comply with six actions taken from "Where is the data?", an IMCO study. IMCO proposed recommendations on public procurement** to improve the National Transparency Platform and access to information.
4. IMCO trained 35 public servants from across the country who are charged with tendering government contractors. Their training aimed at improving transparency and reducing corruption risks in these procedures.

INSTITUTIONS AND GOVERNANCE

ANTI-CORRUPTION

PIECES ON THE TOPIC:

**February 3****Integrity in business relationships**<https://imco.org.mx/la-integridad-en-las-relaciones-comerciales/>**February 3****Pillars of integrity**<https://www.youtube.com/watch?v=EgNTWb16kU>**February 28****Ten pillars of business integrity**<https://imco.org.mx/diez-pilares-de-integridad-empresarial/>**April 6****Banco del Bienestar: a not-so-well-faring ship**<https://imco.org.mx/banco-del-bienestar-a-la-deriva/>**April 28****Reforms to the law intend to concentrate public purchases in the Ministry of Public Administration**<https://imco.org.mx/la-iniciativa-de-reforma-busca-reconcentrar-las-compras-publicas-en-la-secretaria-de-la-funcion-publica/>**May 26****Workshop on good business integrity practices****June 21****Corruption Risk Index 2022**<https://imco.org.mx/indice-de-riesgos-de-corrupcion-2022/>**June 28****The States' criminal prosecution system hold a debt with victims, alleged perpetrators and their legal operators**<https://imco.org.mx/el-sistema-de-justicia-penal-en-los-estados-tiene-deudas-pendientes-con-las-victimas-los-imputados-y-con-sus-operadores-juridicos/>**August 16****Public procurement**<https://imco.org.mx/compras-publicas-estatales/>
<https://www.youtube.com/watch?v=HmvkSu-FzA0>

INSTITUTIONS AND GOVERNANCE

ANTI-CORRUPTION

September 9**Public procurement: five case studies**<https://imco.org.mx/compras-publicas-estatales-cinco-casos-de-estudio/>**October 4****Mexico 2022: state anti-corruption prosecutors face persistent challenges**<https://imco.org.mx/persisten-los-desafios-en-la-operacion-de-las-fiscalias-estatales-anticorrupcion-en-mexico/>**October 10****INSABI announces that the federal government will purchase medicines upon the termination of collaboration with UNOPS**<https://imco.org.mx/el-insabi-anuncia-la-compra-de-medicamentos-por-parte-del-gobierno-federal-ante-la-terminacion-de-la-colaboracion-con-la-unops/>**November 11****Resources for social programs in Mexico**<https://imco.org.mx/recursos-para-programas-sociales-en-mexico/>**November 24****Public procurement: six case studies**<https://imco.org.mx/compras-publicas-estatales-seis-casos-de-estudio/>**December 6****IRC may help the Superior Audit Office of the Federation (Spanish acronym ASF) to sharpen the detection of risks in public purchases**<https://imco.org.mx/la-auditoria-superior-de-la-federacion-puede-fortalecer-la-deteccion-de-riesgos-en-las-compras-publicas/>

INSTITUTIONS AND GOVERNANCE

PUBLIC FINANCE

OBJECTIVE:

To contribute to the sustainability of public finances in the different areas of government. Our Public Finance team examines federal and local finances from the perspective of budget transparency, financial discipline and government accounting.

MAJOR PROJECTS:

1. **Barometer of Information on State Budgets (Spanish acronym BIPE).** The barometer assesses the quality of the budget information report issued by all 32 Mexican States. BIPE is meant to eliminate public-money management's opacity and promote good budgeting practices.
2. **State Expenditures Report (Spanish acronym IEEG).** This report analyses how States comply with accounting rules and argues for adopting a "single language" for expressing financial information. It also seeks clarity regarding the differences between budgets as initially approved and as actually spent.
3. **IMCO examines the Federal Expenditure Budget** and describes and analyses government revenues and public expense estimations on health, education and social programs policies.

IMPACT ON ISSUES AT HAND:

1. The recommendation made by IMCO to make transparent the costs of the fiscal stimulus to gasoline made its way to **Mexico's Tax Administration Office, which used it in the design of the General Criteria for Economic Policy 2023.**
2. **IMCO organised a course on public finance** that trained over 1,233 state and municipal officials.
3. **IMCO provided technical assistance to 16 State and five municipal governments** to implement budget and transparency improvements.

INSTITUTIONS AND GOVERNANCE

PUBLIC FINANCE

PIECES ON THE TOPIC:



February 28

82% of state revenues come from federal transfers

<https://imco.org.mx/82-de-los-ingresos-estatales-proviene-de-las-transferencias-federales/>

March 29

Barometer of Information on State Budgets 2022<https://imco.org.mx/barometro-de-informacion-presupuestal-estatal-2022-ultima-edicion/>
<https://youtu.be/jDtADKluPqM>

May 2

Poor budget planning characterizes public investment projects in 2021

<https://imco.org.mx/mala-planeacion-presupuestal-caracteriza-proyectos-de-inversion-publica-en-2021/>

May 30

Parity and composition of State congresses

<https://imco.org.mx/paridad-y-composicion-de-los-congresos-estatales/>

June 2

Public finance and State congresses

<https://imco.org.mx/finanzas-publicas-y-congresos-estatales/>

June 23

Let's talk about debt 2022: subnational debt report

<https://imco.org.mx/hablemos-de-deuda-2022-reporte-de-deuda-subnacional/>

July 29

Rich congresses, poor audits

<https://imco.org.mx/congresos-ricos-auditorias-pobres/>

September 8

2023 economy package

<https://imco.org.mx/paquete-economico-2023/>

October 10

Resources for health in Mexico

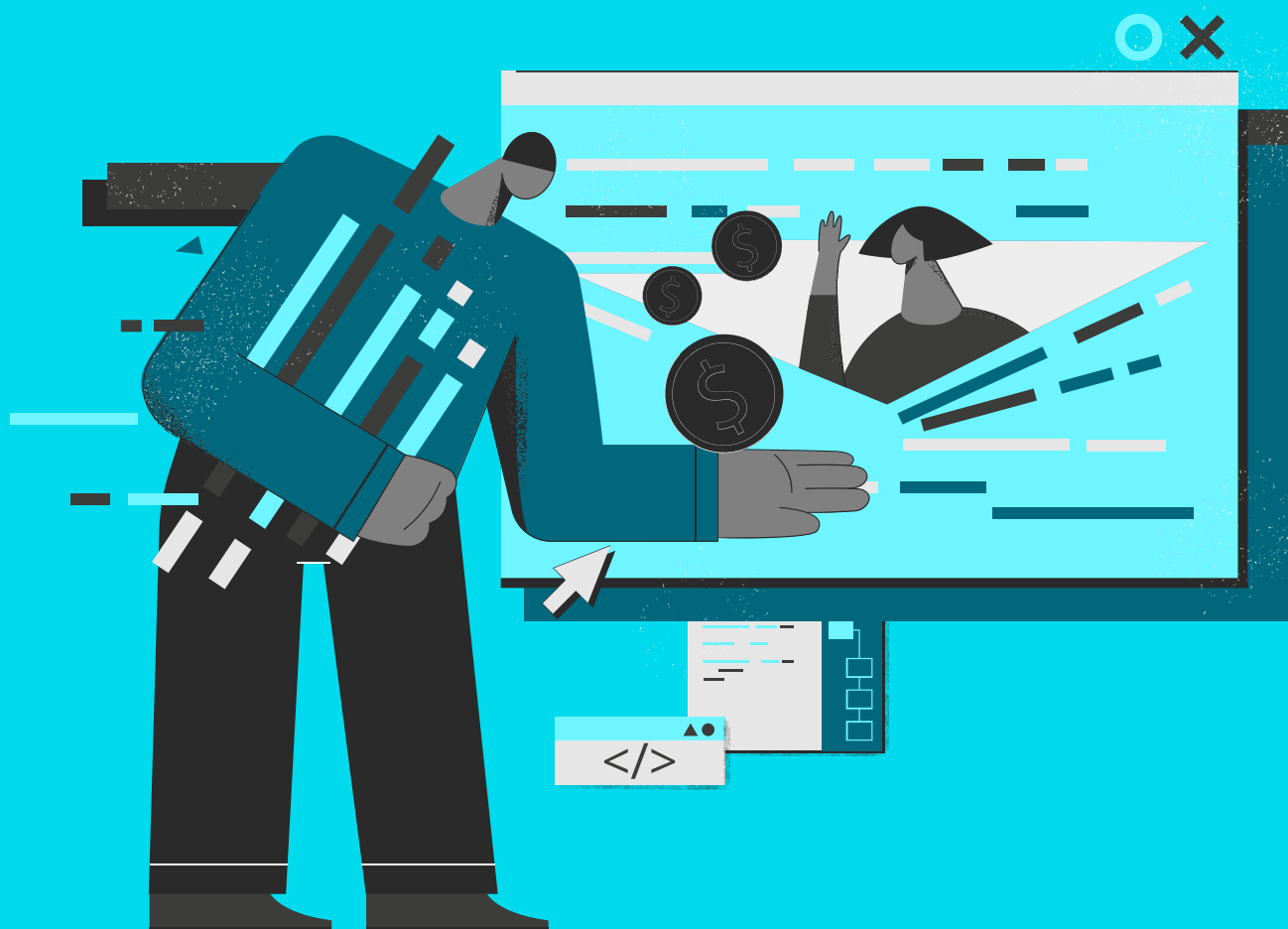
<https://imco.org.mx/recursos-para-la-salud-en-mexico/>

December 20

State Expenditures Report (IEEG)<https://imco.org.mx/informe-estatal-del-ejercicio-del-gasto-ieeg/>

04.

FUNDING



MAIN DONORS

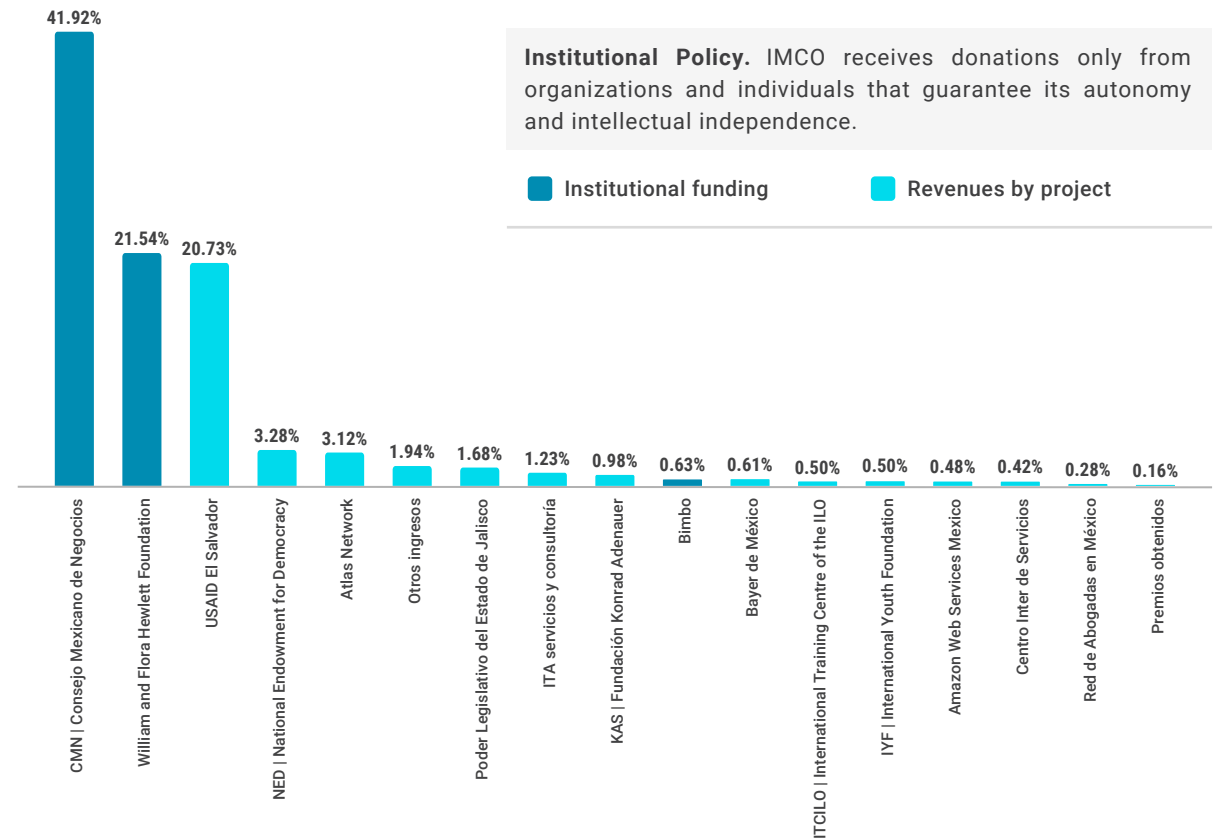
IMCO thanks the institutions whose donations made our work possible during 2022:

- Amazon México
- Atlas Network
- Bayer de México
- Bimbo
- Centro Inter de Servicios
- Consejo Mexicano de Negocios
- Fundación Konrad Adenauer
- Hewlett Foundation
- International Training Centre of the ILO
- International Youth Foundation*
- ITA servicios y consultoría*
- National Endowment for Democracy
- Poder Legislativo del Estado de Jalisco*
- Red de Abogadas en México
- USAID El Salvador

Audited by:  Grant Thornton

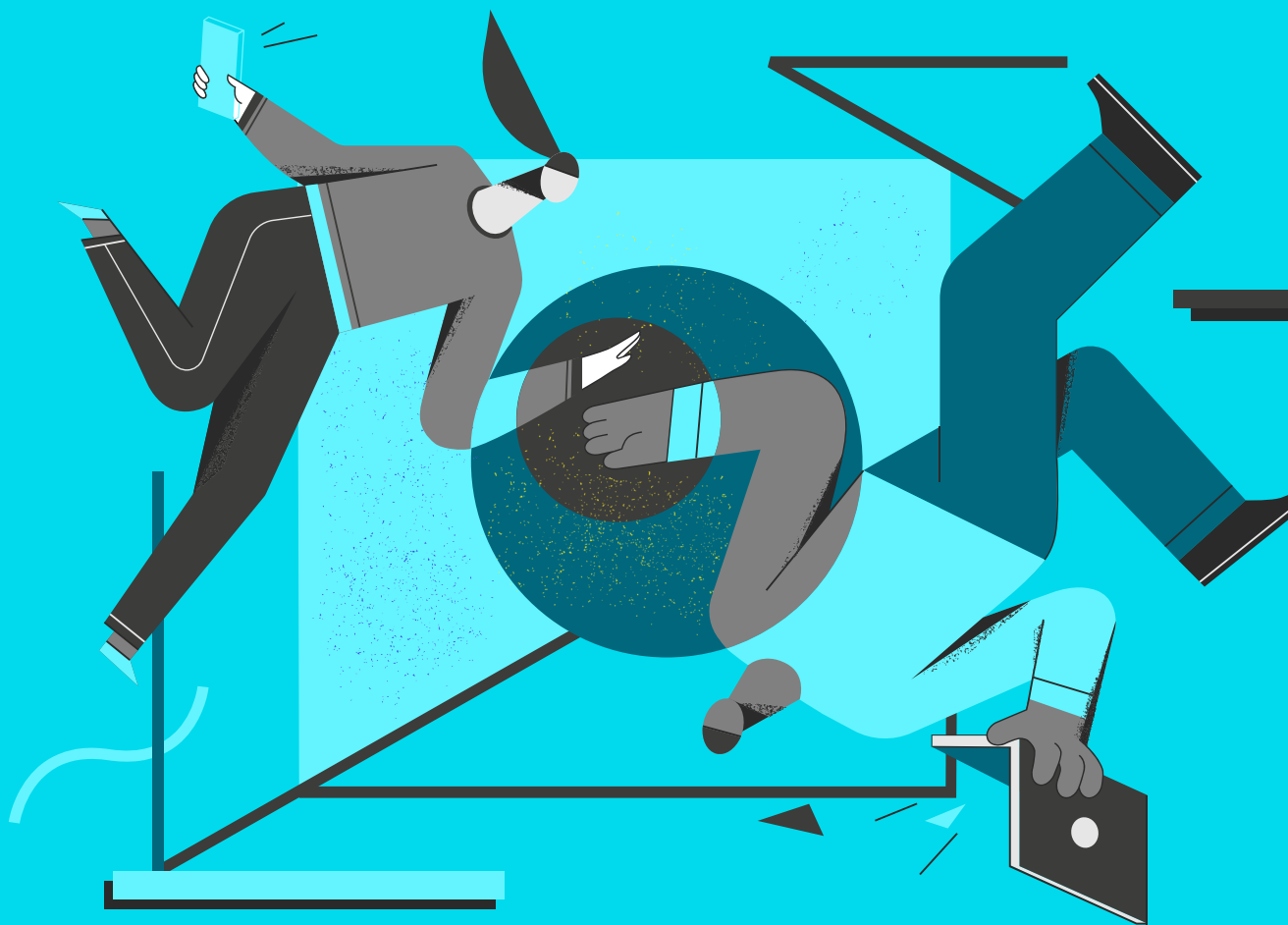
* Consultancy revenues

FUNDS IN 2022



05.

BOARD 2022



BOARD 2022

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06.

ALLIES 2022



Allies

30% Club

5050 Women on Boards

Alliance for Integrity

AMITAI

AMSDE

Baker institute

Barra Mexicana de Abogados

Centro de Investigación de la Mujer de la Alta Dirección del IPADE

Centro Mario Molina

Ciudadanas por la Transparencia Quintana Roo

Cívica Digital

Comisión parlamentaria de la Unión Europea en México

Comité de Participación Ciudadana de Chihuahua

Comité de Participación Ciudadana de Guanajuato

Confederación Patronal de la República Mexicana (Coparmex)

Consejo Coordinador Empresarial (CCE)

Consejo Coordinador de Mujeres Empresarias

Consejo Empresarial Mexicano de Comercio Exterior, Inversión y Tecnología (COMCE)

Consejo Mexicano de Asuntos Internacionales (COMEXI)

Consejo Mexicano de Negocios (CMN)

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Movimiento STEM

Nuestro Futuro

Observatorio Nacional Ciudadano

Open Contracting Partnership

Plan Estratégico de Juárez

Política Colectiva

Secretaría de la Función Pública

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US Mexico Foundation

TOJIL

Wilson Center

Women Corporate Directors

Media

Animal Político

El Economista

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